2003 Acquisition Senior Leaders' Conference

Deputy Chief of Staff, G8
Mr. Tison
13 August 2003

G-8 Mission

G-8 Organization

J8
- Resources & Requirements
- Joint Warfighting Capability Assessments
- Wargaming Simulation & Analysis

HQAF
- Plans&Programs
- Dir, Programs
- HQAF QDRO

HQNA
- Resources, Rqmts & Assessments
- Programming
- QDR
- Fiscal Mgmt

HQMC
- Programs & Resources
- Programs
- Fiscal Division

JROC Link

★★★
G-8
Deputy G-8 SES ★★

OSD Link

★★ ★★ SES ★★ ★

Program Analysis & Evaluation
Army Program (All Aspects)
Independent Analysis

Force Development
Hardware Divisions
Unit Set Fielding
DOTML-PF Integration

Center for Army Analysis
Wargaming
Warfight Analysis

Army QDR Office
DPG Studies
Congressional Reviews
Study Integration

OSD (PA&E)
USD (Policy)
USD (AT&L)

- **Responsible for the future Army** throug[h]

  ✓ Programming
  ✓ Materiel Integration
  ✓ Studies and Analysis

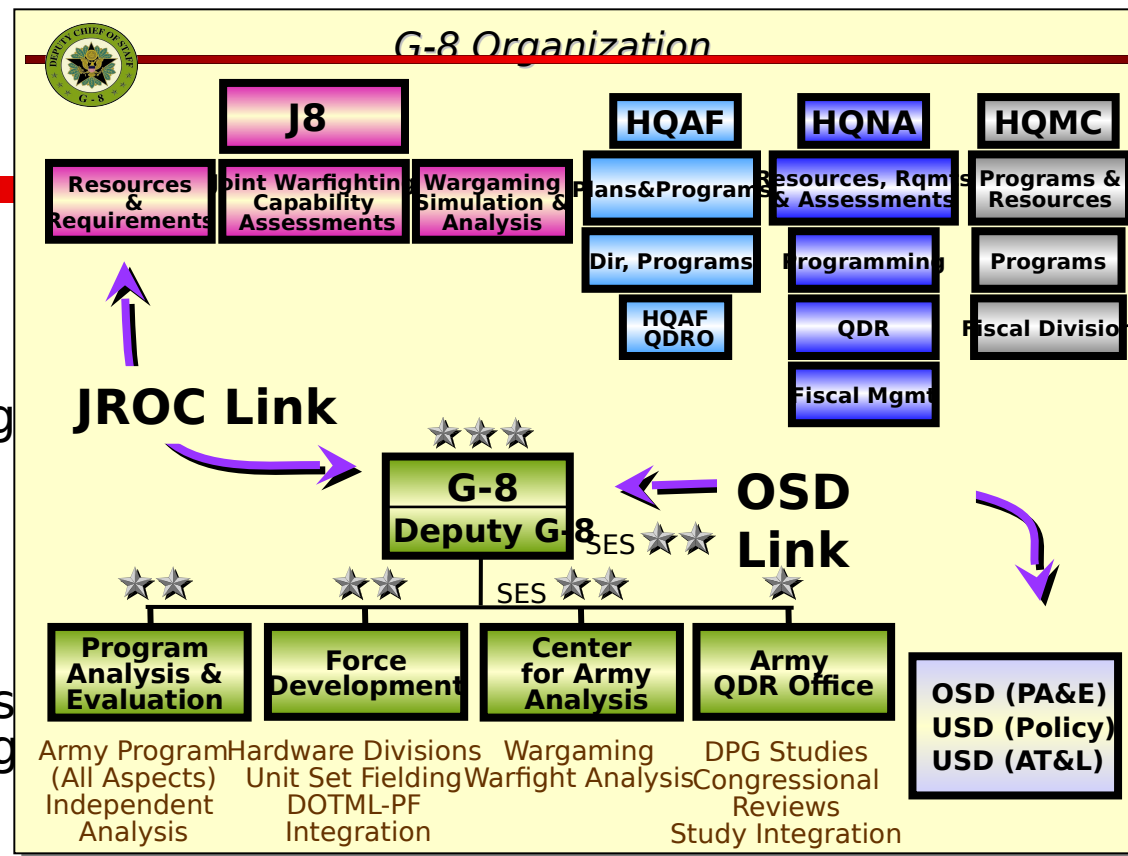- Develop, independently assess[ed] integ[rated]

  (PAE)

- **Materiel Program execution,** Unit Set Fielding, joint materiel requirements; and DOTML-PF integration **(FD)**
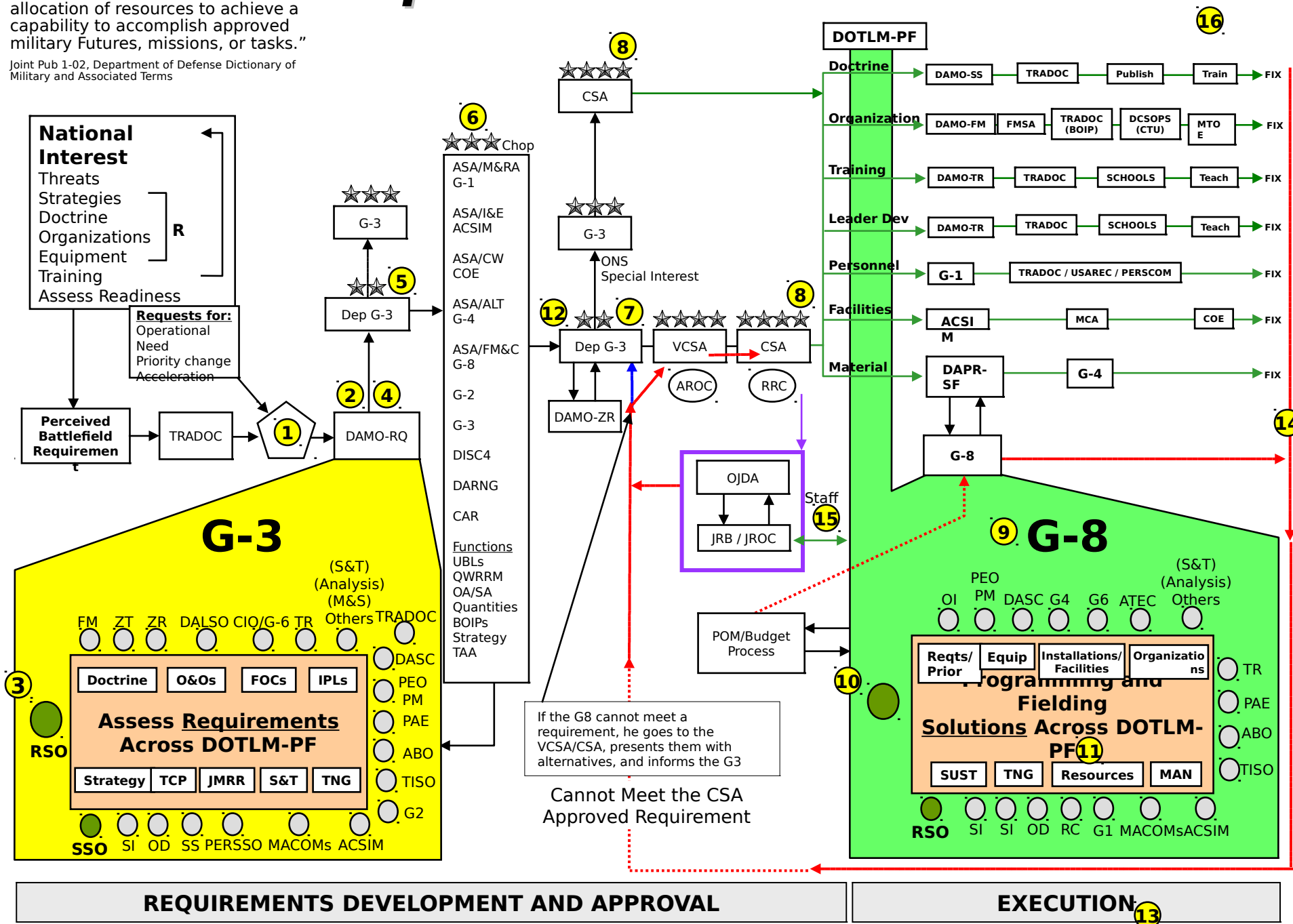
- Army Lead for **Joint Requirements Oversight Council (FD), Quadrennial Defense Review, & Defense Planning Guidance (QDR)**

- Conduct **analyses of Army forces and systems** in joint and combined warfighting **(CAA)**
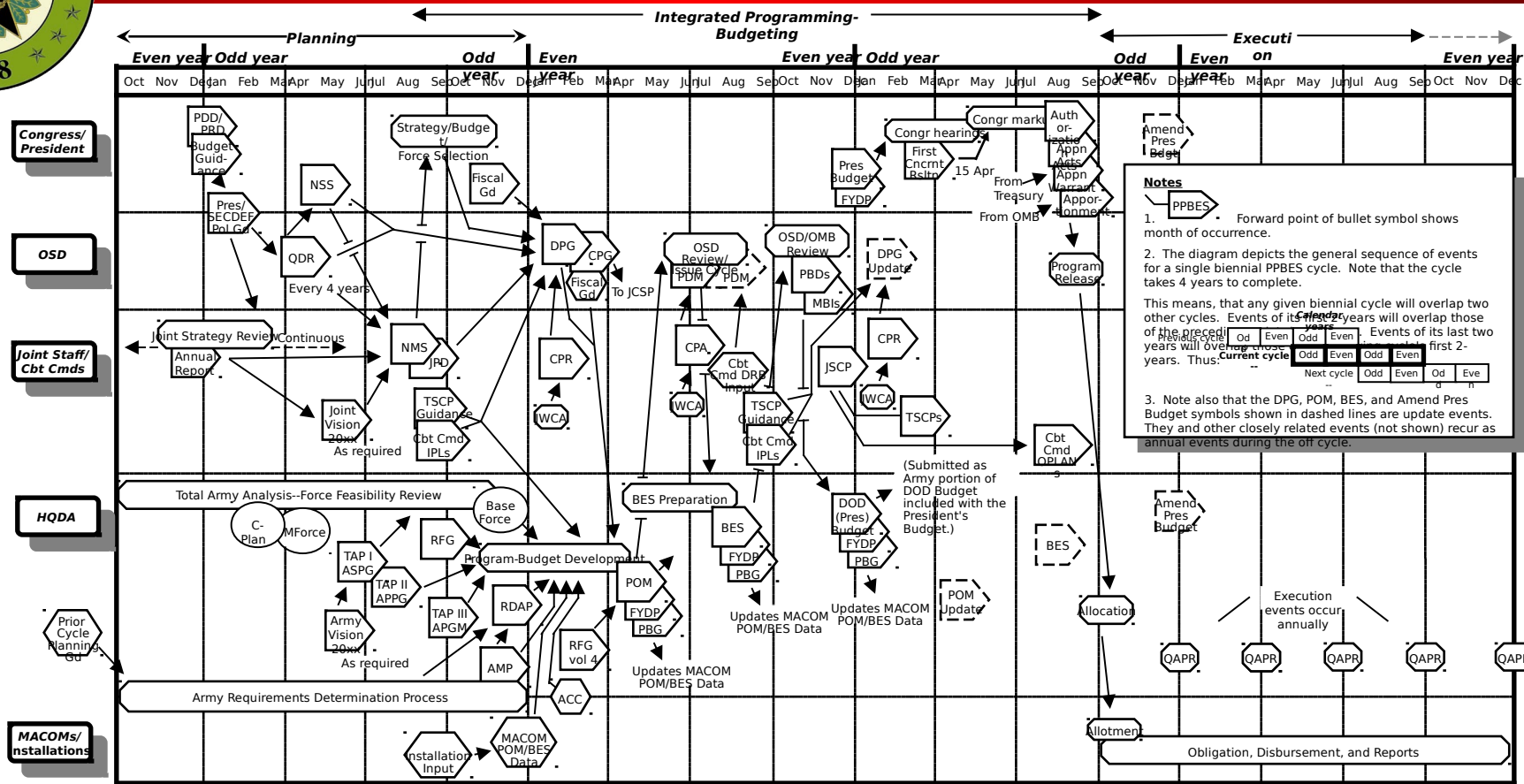
- [Lead for **Army Review...]

Requirements to Solutions

Military requirement – "An established need justifying the timely allocation of resources to achieve a capability to accomplish approved military Futures, missions, or tasks."

Joint Pub 1-02, Department of Defense Dictionary of Military and Associated Terms

National Interest
Threats
Strategies
Doctrine
Organizations
Equipment
Training
Assess Readiness

R

Perceived Battlefield Requirement

Requests for:
Operational Need
Priority change
Acceleration

TRADOC

(1)

DAMO-RQ (2) (4)

G-3 ★★★

Dep G-3 ★★ (5)

Chop ★★★ (6)
ASA/M&RA G-1
ASA/I&E ACSIM
ASA/CW COE
ASA/ALT G-4
ASA/FM&C G-8
G-2
G-3
DISC4
DARNG
CAR

Functions
UBLs
QWRRM
OA/SA
Quantities
BOIPs
Strategy
TAA

CSA ★★★★ (8)

G-3 ★★★★

ONS
Special Interest

Dep G-3 ★★★ (12) (7)

DAMO-ZR

VCSA ★★★★

AROC

CSA ★★★★ (8)

RRC

DOTLM-PF

Doctrine	DAMO-SS	TRADOC	Publish	Train	FIX
Organization	DAMO-FM	FMSA	TRADOC (BOIP)	DCSOPS (CTU)	MTOE → FIX
Training	DAMO-TR	TRADOC	SCHOOLS	Teach	FIX
Leader Dev	DAMO-TR	TRADOC	SCHOOLS	Teach	FIX
Personnel	G-1	TRADOC / USAREC / PERSCOM			FIX
Facilities	ACSIM	MCA	COE		FIX
Material	DAPR-SF	G-4			FIX

(16)

(14)

G-8

OJDA

JRB / JROC

Staff (15)

POM/Budget Process

G-3

(S&T) (Analysis) (M&S) Others TRADOC

FM ZT ZR DALSO CIO/G-6 TR Others

RSO (3)

Assess Requirements Across DOTLM-PF

Doctrine	O&Os	FOCs	IPLs

Strategy	TCP	JMRR	S&T	TNG

DASC
PEO PM
PAE
ABO
TISO
G2

SSO SI OD SS PERSSO MACOMs ACSIM

If the G8 cannot meet a requirement, he goes to the VCSA/CSA, presents them with alternatives, and informs the G3

Cannot Meet the CSA Approved Requirement

G-8 (9)

(S&T) (Analysis) Others

PEO OI PM DASC G4 G6 ATEC

Programming and Fielding Solutions Across DOTLM-PF (11)

Reqts/Prior	Equip	Installations/Facilities	Organizations

SUST	TNG	Resources	MAN

TR
PAE
ABO
TISO

RSO SI SI OD RC G1 MACOMs ACSIM

(10)

REQUIREMENTS DEVELOPMENT AND APPROVAL	**EXECUTION** (13)

Overarching Process

The diagram depicts the Army's overarching Planning, Programming, Budgeting and Execution System (PPBES) process across a four-year biennial cycle, organized by swim lanes for Congress/President, OSD, Joint Staff/Cbt Cmds, HQDA, and MACOMs/Installations, spanning Planning, Integrated Programming-Budgeting, and Execution phases.

Notes

1. Forward point of bullet symbol shows month of occurrence.

2. The diagram depicts the general sequence of events for a single biennial PPBES cycle. Note that the cycle takes 4 years to complete. This means, that any given biennial cycle will overlap two other cycles. Events of its first two years will overlap those of the preceding cycle. Events of its last two years will overlap those of the first 2-years. Thus...

3. Note also that the DPG, POM, BES, and Amend Pres Budget symbols shown in dashed lines are update events. They and other closely related events (not shown) recur as annual events during the off cycle.

ACC	Army Commanders' Conference	CPA	Chairman's Program Assessment	JSCP	Joint Strategic Capabilities Plan	PBD	Program Budget Decision	Pres	President
AMP	Army Modernization Plan	CPG	Contingency Planning Guidance			PBG	Program and Budget Guidance	QAPR	Quarterly Army Performance Review
APGM	Army Program Guidance Memorandum	C-PLAN	Command Plan	JWCA	Joint Warfighting Capability Assessment	PDD	Presidential Decision Directive	QDR	Quadrennial Defense Review
APPG	Army Planning Priorities Guidance	CPR	Chairman's Program Recommendations	MACOM	Major Army command	PDM	Program Decision Memorandum	RDAP	Research, Development, and Acquisition Plan
Appn	Appropriation	DOD	Department of Defense	MBI	Major Budget Issue	POM	Program Objective Memorandum	RFG	Resource Formulation Guide
ASPG	Army Strategic Planning Guidance	DPG	Defense Planning Guidance	Mforce	Master Force			Rsltn	Resolution
Bdgt	Budget	DRB	Defense Resources Board	MILCON	Military construction	Pol	Policy	SECDEF	Secretary of Defense
BES	Budget Estimate Submission	FYDP	Future Years Defense Program	NMS	National Military Strategy	PPBES	Planning, Programming, Budgeting	TAP	The Army Plan
Cbt	Combatant	Gd	Guidance	NSS	National Security Strategy		and Execution System	TRADOC	U.S. Army Training and Doctrine Command
Cmd	Command	HQDA	Headquarters, Department of the Army	OMB	Office of Management and Budget	PPBS	Planning, Programming, and Budgeting System	TSCP	Theater Security Coordination Plan
Cncrnt	Concurrent	IPL	Integrated Priority List	OPLAN	Operation plan	PRD	Presidential Review Directive	Vol	Volume
Congr	Congress	JPD	Joint Planning Document	OSD	Office of the Secretary of Defense				

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Force Development Process

Inputs

- NMS / DoD Guidance
- New Warfighting Concepts
- Core Essential Capabilities
- Technology Opportunities / Potential
- METT-TC

Informed by

- Test, Experiment and Demos
- Analysis
- POM / Budget Guidance

Products

- Army Modernization Plans
- Army System Reviews (ASR)
- Integrated DOTML-PF
- Key Leader Decisions
- Technology / Cost Risk Mitigation
- POM Strategies

Assess
Concepts / Requirements

Perform Capabilities-Based Assessments
Core Essential / Risk

Prioritize

Resource

Acquire

Field

Implementing Transformation

Joint Functional Capabilities

- **Command and Control**

- **Battle Space Awareness**

- **Protection**

- **Force Application**

- **Focused Logistics**

D: Operational Concepts Doctrine

O: Organizational Concepts TOEs

T: Training Development Standards

M: Material Solutions

L: Leadership & Education

P: Personnel

F: Facilities

FCS

UA Complementary Systems

PEOs
- Ammunition
- Air and Missile Defense
- Aviation
- C3 Tactical
- Combat Support / Combat Service Support Systems
- Ground Combat Systems
- Enterprise Information Systems
- Intelligence, Electronic Warfare and Sensors
- Soldier
- Tactical Missiles
- Joint PEO Chemical/Bacteriological Defense
- Simulations and Training

Functional Capabilities

- **Command & Control**
  - C4 (JTRS, WIN-T, Computer Network Defense)
- **Battle Space Awareness**
  - C4, ISR, Combat Identification
- **Force Application**
  - Future Combat System
  - Soldier Systems
  - Aviation
  - Mobility / Counter-mobility / Survivability
  - Munitions strategies
- **UAV & Robot strategy**
- **Protection**
  - Air and Missile Defense
  - Chemical, Biological, Radiological and Nuclear Equipment (CBRNE)
- **Focused Logistics**
  - Log Common Operation Picture
  - Transport
- **Training / Leader Development**

Army Capabilities to Support Joint Capabilities
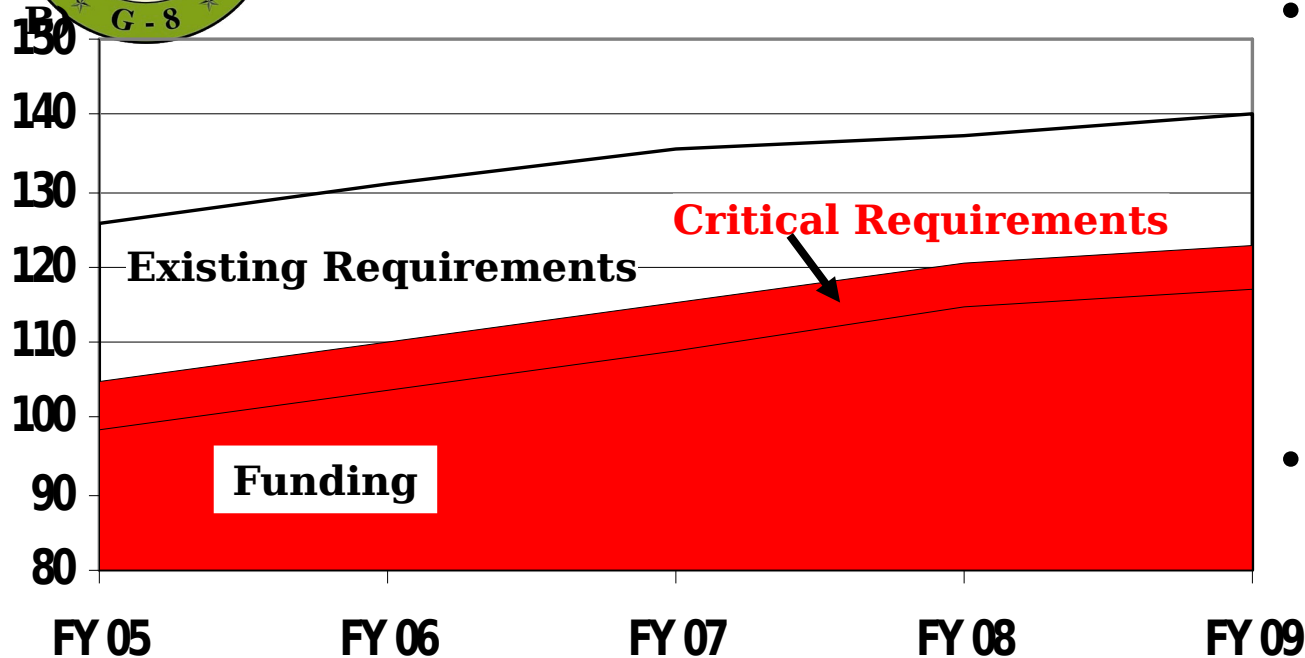
Requirements to Solutions

6

Objective Force Interfaces and Interoperability

Maneuver

C2

ISR

Sustainment

Networked Fires

41 Top-Level IERs

Networked Battle Command

Legend:
- FCS Family of Systems
- FCS Complementary Systems
- Other Army Systems
- Joint Systems/Multi-national

Homeland Defense

National Databases

DOE, NGIC, NIMA, DIA, NSA, CIA
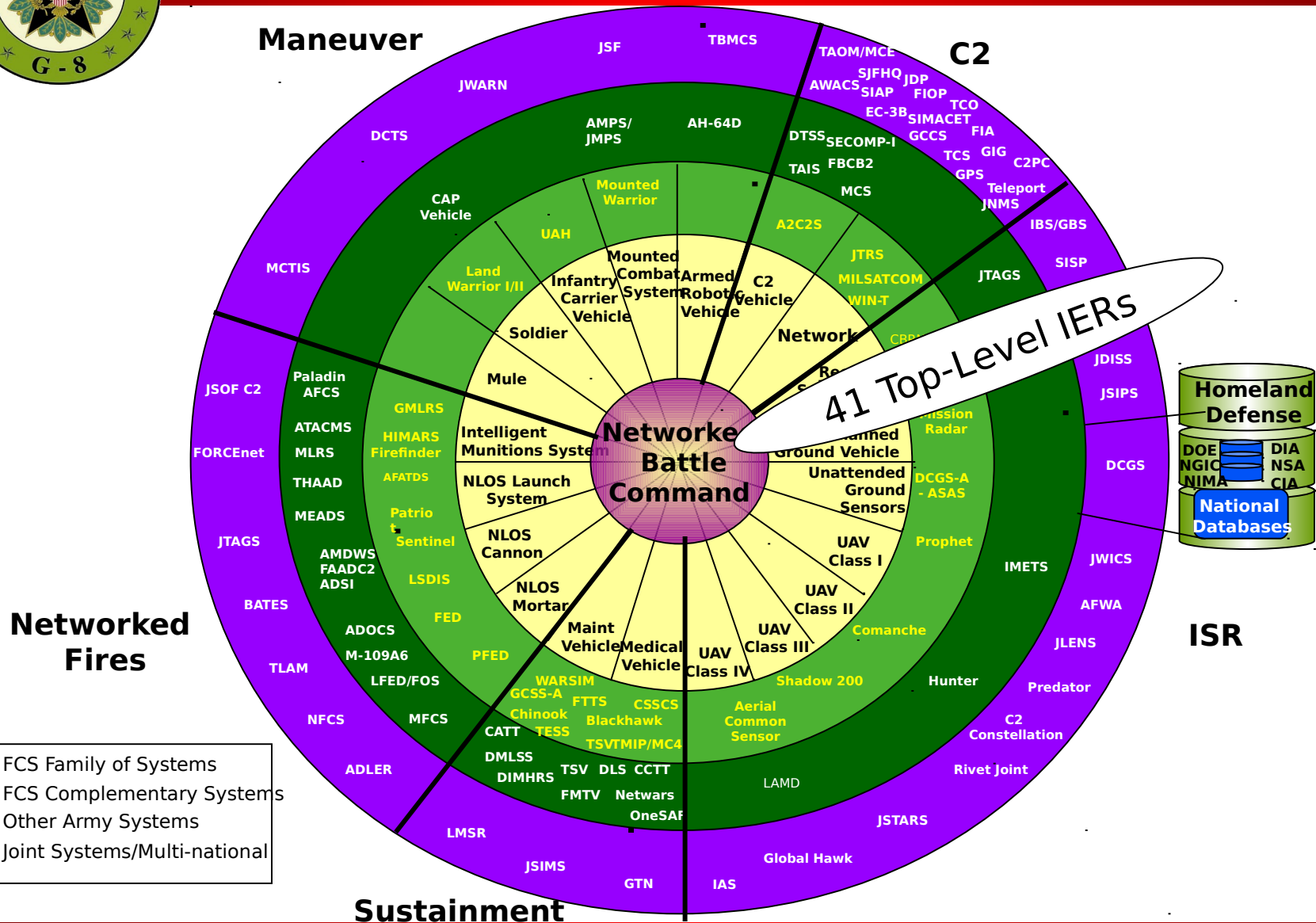
Army Requirements and Funding POM 05-09

Critical Requirements

Existing Requirements

Funding

- After good requirements scrub ($9B decrease) by PEGs for POM 05-09, Army still has $131B of unfinanced requirements
- Army can fund 81% of requirements – same as POM 04-09

$(M)	FY 05	FY 06	FY 07	FY 08	FY 09	FY05-09
Total Existing Requirements	126,440	131,401	135,566	139,060	140,745	673,213
Funding + Critical UFRs	104,771	109,991	115,174	120,546	123,052	573,535
FY 05-09 Funding	98,371	103,691	108,974	114,446	117,052	542,535

$131B UFR FY05-09 - No Topline Increase Expe

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The Army's "Bow Wave"

As of PB 04

Army DPP Investment Profile

- The Army's "Bow Wave" remains constant – FCS was built into the EPP last year
- Remaining "Bow Wave" is manageable and will be further reduced in future programs
- The Army's Future Combat Systems are embedded in the 'Clearly Transformational" funding stream

($B)

Reduced PB 03 "Bow Wave"

Zero Real Growth

POM 04-09 "Bow Wave"

Other Funded Programs

'Clearly Transformational'

FY03 FY04 FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18
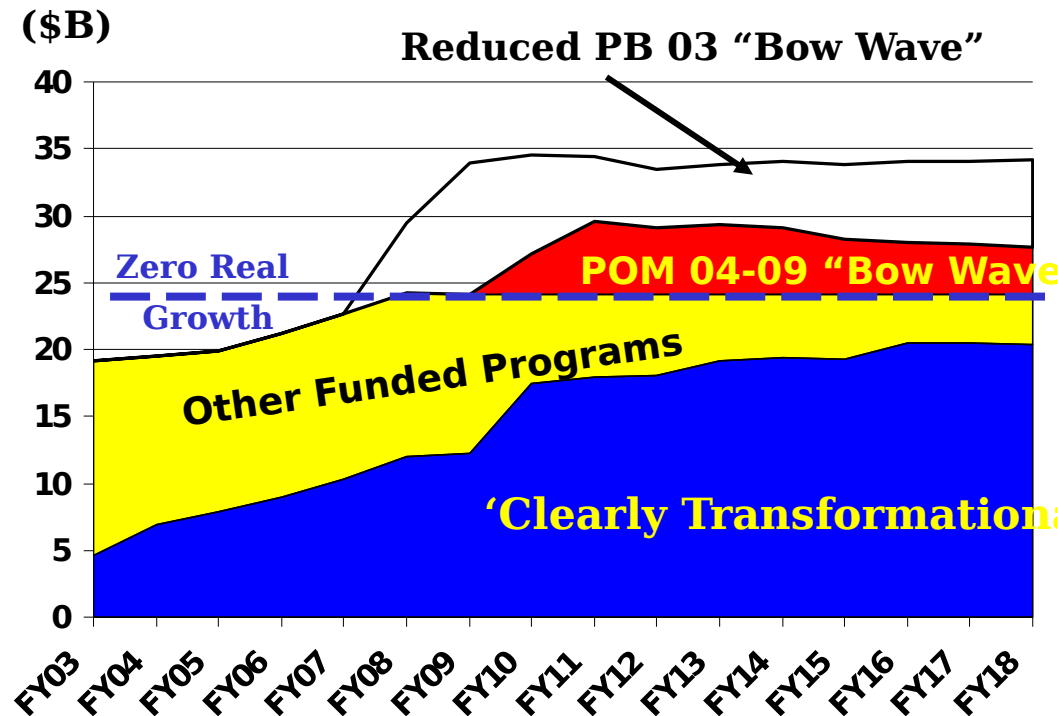
The Army's Objective Force is affordable throughout the extended planning period

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Resource Submission Process (PCP/BCP)

PCPs were screened IAW MID 913 and grouped as Army PCPs, and Army BCPs
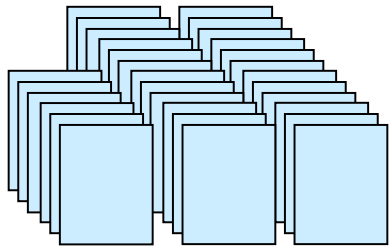
61 PCP worksets submitted by PEGs and approved by PPBC

*PCP: a programmatic change with a funding delta greater than $250M or significant programmatic change **or SecDef Decision.***
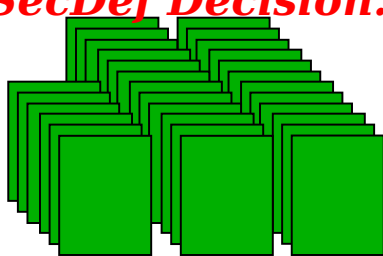
BCPs were screened IAW MID 913 and packaged in like groups

Army PCPs

➢Acquisition Programs

➢Training

➢Rebalancing the Force

BCP Packages

➢Civ Pay Affordability

➢Fact-of-Life Adjustments

➢Depot Maintenance

48 BCP worksets submitted by Program Evaluation Groups and approved by Planning Program Budget Committee

BCP: a budgetary change due to fact of life, costing, congressional action, etc...

1

QUESTIONS?